

**Unless otherwise noted, all sessions to be conducted on a not-for-attribution basis under the “Chatham House Rule.”*

SUNDAY, JUNE 24	
6:00-8:00pm	OPENING NETWORKING RECEPTION <i>“Rise Room” – 14th Floor</i>
MONDAY, JUNE 25	
7:30-8:30am	<i>Breakfast – Harbor Vista Room</i>
8:30-10:00am	<p style="text-align: center;">Opening “Town Hall” Meeting for All Participants <i>The Ritz Carlton Ballroom</i></p> <p style="text-align: center;"><i>Welcome Remarks: Prince Charles, The Prince of Wales (by video)</i></p> <p style="text-align: center;">BREAKING BARRIERS AND FORGING NEW GROUND <i>Opening Remarks:</i></p> <p style="text-align: center;">Juan Costa Climent, Global Leader, Climate Change and Sustainability, Ernst & Young Steve Ellis, EVP Wholesale Services, Wells Fargo Paulette Frank, VP, Sustainability and EH&S, Johnson & Johnson Ramesh Kymal, Chairman & Managing Director, Gamesa Wind Turbines Kathleen Matthews, Chief Communications and Public Affairs Officer, Marriott International Tony Prophet, SVP Operations, Printing & Personal Systems Group, HP Carl Rush, SVP, Organic Growth, Waste Management Jeff Seabright, Chief Environmental Officer, The Coca-Cola Company</p> <p style="text-align: center;"><i>Followed by Group Discussion</i></p>
10:00-10:30am	Break

10:30-Noon

SIMULTANEOUS ROUNDTABLE DISCUSSIONS

<p>(1)</p> <p>Getting the CFO on Board: <i>War Stories, Success Stories</i></p> <p><i>Heritage</i></p>	<p>(2)</p> <p>The Cutting Edge in Transportation & Logistics</p> <p><i>Liberty</i></p>	<p>(3)</p> <p>The Nexus of Food Security & Sustainability: <i>Tackling the Toughest Questions</i></p> <p><i>Salon A</i></p>	<p>(4)</p> <p>Driving Sustainability Across Diverse and Decentralized Organizations</p> <p><i>Salon B</i></p>	<p>(5)</p> <p>Top Trends, Innovations and Opportunities in Buildings and Facilities</p> <p><i>Boardroom</i></p>	<p>(6)</p> <p>Mega Trends, Mega Opportunities Working Group: <i>Group A</i></p> <p><i>Rise (14th Fl)</i></p>
<p><i>Kickoff Remarks:</i></p> <p>David Fornari, Energy Management & Sustainability Leader, Deloitte (Facilitator)</p> <p>John Fojut, VP, Corporate Sustainability, Kohl's</p> <p>David Hitchings, Director GreeNG, Northrop Grumman</p> <p>Rick Needham, Director, Energy & Sustainability, Google</p>	<p><i>Kickoff Remarks:</i></p> <p>Kevin Kramer, President, Wiring Division, Stoneridge (Facilitator)</p> <p>Jim Ostrowski, VP, Logistics Strategy and Planning, The Jones Group</p> <p>Scott Wicker, Chief Sustainability Officer & VP Corporate Plant Engineering, UPS</p> <p>Blair Wimbush, VP, Real Estate & Corporate Sustainability, Norfolk Southern</p>	<p><i>Kickoff Remarks:</i></p> <p>John Hickox, Partner, Americas Practice Leader, Climate Change & Sustainability, KPMG (Facilitator)</p> <p>Gail Klintworth, Chief Sustainability Officer, Unilever</p> <p>Samir Menon, Head, Eco Sustainability Services, Americas, Tata Consultancy Services</p> <p>LaRaye Osborne, VP, Environment, Health and Safety, Cargill</p> <p>Brandon Tidwell, Manager, Sustainability, Darden</p>	<p><i>Kickoff Remarks:</i></p> <p>Emilio Tenuta, VP, Office of Corporate Sustainability, Ecolab (Facilitator)</p> <p>Dave Kiser, VP, Environment, Health, Safety & Sustainability, International Paper</p> <p>Thomas Day, Chief Sustainability Officer, USPS</p> <p>Mike Quinn, VP, Cisco Labs and Sustainability, Cisco Systems</p>	<p><i>Kickoff Remarks:</i></p> <p>Marty Moran, Director, Operations & Programs, Lockheed Martin (Facilitator)</p> <p>Diana Glassman, Head of Environmental Affairs, TD Bank</p> <p>David Pogue, Global Director of Sustainability, CBRE</p> <p>Randy Smith, VP Global Real Estate & Facilities, Oracle</p>	<p><i>By Invitation</i></p>
<p>Noon-1:45pm</p>	<p><i>Lunch Plenary (On the Record)</i> <i>The Ritz Carlton Ballroom</i></p> <p>THE CIO IN 2017: <i>How IT Will Shape the Future of Corporate Sustainability</i></p> <p>Rob Carter, EVP and CIO, FedEx Tony Scott, Corporate VP and CIO, Microsoft</p>				
<p>1:45-2:15pm</p>	<p>Break</p>				

2:15-3:45pm

SIMULTANEOUS ROUNDTABLE DISCUSSIONS

<p>(7)</p> <p>Building a Common Strategy for Supplier Engagement Across the Enterprise</p> <p><i>Heritage</i></p>	<p>(8)</p> <p>The Right Innovation Mix: <i>Winning Ways to Embed Sustainability into R&D</i></p> <p><i>Liberty</i></p>	<p>(9)</p> <p>Motivating Mainstream Consumers to Change Behaviors: <i>What's Working, What's Needed?</i></p> <p><i>Salon A</i></p>	<p>(10)</p> <p>Expanding and Sustaining Employee Engagement: <i>Rapid-Fire Exchange</i></p> <p><i>Salon B</i></p>	<p>(11)</p> <p>Integrating Sustainability into Corporate Risk Assessment and Strategy</p> <p><i>Boardroom</i></p>	<p>(12)</p> <p>Mega Trends, Mega Opportunities Working Group: <i>Group B</i></p> <p><i>Rise (14th Fl)</i></p>
<p><i>Kickoff Remarks:</i></p> <p>Darrell Zavitz, VP, Business Services, EMEA and Advanced Materials Division, Dow Chemical Company (Facilitator)</p> <p>Rick Frazier, VP Commercial Products Supply, The Coca-Cola Company</p> <p>Bill Hurles, Executive Director Supply Chain, General Motors</p> <p>Pat Tiernan, Senior Advisor, Field Operations Executive, TPG</p>	<p><i>Kickoff Remarks:</i></p> <p>Monty Alger, VP and CTO, Air Products (Facilitator)</p> <p>Raj Rajan, RD&E VP, Corporate Sustainability, Ecolab</p> <p>Susan Seutter, Director of Sustainability, Cisco Systems</p> <p>Jean Sweeney, VP, Environmental, Health and Safety Operations, 3M</p>	<p><i>Kickoff Remarks:</i></p> <p>Scott O'Connell, Director, Environmental Affairs, Dell (Facilitator)</p> <p>Cindy Drucker, Director of Global Sustainability, SC Johnson</p> <p>John Rego, Executive Director, Sustainability, Sony Pictures</p> <p>Michael Robinson, VP, Sustainability and Global Regulatory Affairs, General Motors</p> <p>Chris Stenzel, CEO, Avivia Health from Kaiser Permanente</p>	<p><i>Kickoff Remarks:</i></p> <p>Leilani Latimer, Senior Director, Global Sustainability Initiatives, Sabre Holdings, (Facilitator)</p> <p>Cynthia Curtis, VP & Chief Sustainability Officer, CA Technologies</p> <p>Paulette Frank, VP, Sustainability and Environment, Health & Safety, Johnson & Johnson</p>	<p><i>Kickoff Remarks:</i></p> <p>Kevin Anton, VP and Chief Sustainability Officer, Alcoa (Facilitator)</p> <p>Patrick Loughlin, VP, Environment, Health, Safety and Quality, Air Products</p> <p>Rebecca Ranich, Director, Federal Energy and Resources Management, Deloitte</p> <p>Jennifer Whitney, Global Director, Enterprise Sustainability, CH2M HILL</p>	<p><i>By Invitation</i></p>
<p>3:45-4:00pm</p>	<p>Break</p>				

4:00-5:30pm

SIMULTANEOUS ROUNDTABLE DISCUSSIONS

<p>(13)</p> <p>Linking Sustainability Metrics & Compensation: Pros and Cons</p> <p><i>Heritage</i></p>	<p>(14)</p> <p>Forging Effective Industry Collaboration and Alignment: Case Studies in Success</p> <p><i>Liberty</i></p>	<p>(15)</p> <p>Using Sustainability to Gain Advantage with B2B Customers: What Works?</p> <p><i>Salon A</i></p>	<p>(16)</p> <p>Corporate Water Strategy: Time to Get Serious</p> <p><i>Salon B</i></p>	<p>(17)</p> <p>Engaging Suppliers in China and India: War Stories and Success Stories</p> <p><i>Boardroom</i></p>	<p>(18)</p> <p>Mega Trends, Mega Opportunities Working Group: Group C</p> <p><i>Rise (14th Fl)</i></p>
<p><i>Kickoff Remarks:</i></p> <p>Nancy Tuor, Group President, CH2M HILL (Facilitator)</p> <p>Kevin Anton, VP and Chief Sustainability Officer, Alcoa</p> <p>Gavin Neath, SVP, Sustainability, Unilever</p>	<p><i>Kickoff Remarks:</i></p> <p>Lynn Brown, VP, Corporate Communications & Community Relations, Waste Management (Facilitator)</p> <p>Kathy Gerwig, VP, Employee Safety, Health & Wellness and Environmental Stewardship Officer, Kaiser Permanente</p> <p>David Lear, Executive Director, Corporate Responsibility, Dell</p> <p>Terry Mutter, Director Enterprise Strategy and Risk Analysis, Boeing</p>	<p><i>Kickoff Remarks:</i></p> <p>Teri Shanahan, VP, Sustainability, International Paper (Facilitator)</p> <p>Karen Carter, VP Sustainability & Marketing, Dow Performance Plastics, Dow Chemical Company</p> <p>Chris Librie, Director, Environmental Initiatives, HP</p> <p>Alison Taylor, VP, Sustainability, Americas, Siemens</p>	<p><i>Kickoff Remarks:</i></p> <p>Will Sarni, Director and Practice Leader, Enterprise Water Strategy, Deloitte (Facilitator)</p> <p>Srinivasan Lakshmi, Global Head, Eco Sustainability Services, Tata Consultancy Services</p> <p>Ed Piñero, EVP and Chief Sustainability Officer, Veolia Water</p> <p>Francisco Suárez, Sustainability Director, FEMSA</p>	<p><i>Kickoff Remarks:</i></p> <p>Mark Newton, VP, Corporate Social Responsibility, Timberland (Facilitator)</p> <p>Mike Faircloth, Chief Supply Chain Officer, Hanesbrands</p> <p>Keith J. Miller, Environmental Initiatives & Sustainability, 3M</p>	<p><i>By Invitation</i></p>

5:30-7:00pm	<i>Networking Cocktail Reception – Ritz Carlton Lobby</i>
7:00-9:30pm	<p align="center">CEF 5th ANNIVERSARY CK PRAHALAD AWARDS DINNER Presentation of the 2012 C.K. Prahalad Global Sustainability Leadership Awards <i>The Ritz Carlton Ballroom</i></p> <p align="center"><i>Special Performance: The Brenna Whitaker Quartet</i> featuring Jumaane Smith</p> <p align="center"><i>Keynote Remarks: Paul Polman, CEO, Unilever</i></p>
TUESDAY, JUNE 26	
7:30-8:45am	<p align="center"><i>Breakfast</i> Table Discussions Around Common Interests <i>Harbor Vista Room</i></p>
8:45-10:00am	<p align="center">Plenary (On the Record) <i>The Ritz Carlton Ballroom</i></p> <p align="center"><i>Keynote Remarks: Andy Taylor, Chairman and CEO, Enterprise Holdings</i></p> <p align="center">MAKING VALUE-CHAIN COLLABORATION WORK <i>Lessons from the Sustainable Apparel Coalition</i></p> <p align="center">Manish Bapna, Acting President, World Resources Institute (Facilitator) Lorrie Vogel, General Manager, Nike Considered, Nike Shawn Gensch, SVP Marketing, Target Rick Ridgeway, VP, Environmental Initiatives and Special Media Projects, Patagonia</p>
10:00-10:30am	Break

10:30-Noon

SIMULTANEOUS ROUNDTABLE DISCUSSIONS

<p>(19)</p> <p>Justifying & Financing Bold Sustainability Projects: <i>What's Working, What's Missing</i></p> <p><i>Heritage</i></p>	<p>(20)</p> <p>Creating a Supply Chain Policy with Teeth: <i>Comparing Notes on What Works (and Doesn't)</i></p> <p><i>Liberty</i></p>	<p>(21)</p> <p>Innovation Platforms to Anticipate Tomorrow's Customer Needs</p> <p><i>Salon A</i></p>	<p>(22)</p> <p>"Next Practices" in Reporting? <i>From Integrated Reporting to Tapping Social Media</i></p> <p><i>Salon B</i></p>	<p>(23)</p> <p>Engaging the Board of Directors: <i>What Works?</i></p> <p><i>Boardroom</i></p>	<p>(24)</p> <p>Valuing Natural Capital Post Rio+20: <i>Assessment of Needs and Opportunities</i></p> <p><i>Rise (14th Fl)</i></p>
<p><i>Kickoff Remarks:</i></p> <p>Michael Eckhart, Managing Director Global Head of Environmental Finance, Global Banking Citigroup, Inc. (Facilitator)</p> <p>Jim Davis, President, Chevron Energy Solutions</p> <p>Steve Ellis, EVP & Head Of Wholesale Services, Wells Fargo</p> <p>William Steers, GM, Communications & Corporate Responsibility, ArcelorMittal</p>	<p><i>Kickoff Remarks:</i></p> <p>Pat Tiernan, Senior Advisor, Field Operations Executive, TPG (Facilitator)</p> <p>Jim Miller, VP, Operations, Google</p>	<p><i>Kickoff Remarks:</i></p> <p>Scott Tew, Executive Director, Center for Energy Efficiency & Sustainability, Ingersoll Rand (Facilitator)</p> <p>Shawn Heath, VP, Chief Sustainability Officer, Duke Energy</p> <p>Ray Risco, President, Solutions, Weyerhaeuser Company</p> <p>Terrence Clark, SVP & GM ecoSoftware, CA Technologies</p>	<p><i>Kickoff Remarks:</i></p> <p>Bruno Sarda, Director, Sustainability Operations, Dell (Facilitator)</p> <p>Marty Etzel VP, Sustainability Solutions, SAP</p> <p>Steve Starbuck, Americas Leader, Climate Change & Sustainability Services, Partner, Ernst & Young</p> <p>Aileen Zerrudo, Director, Corporate Communications, The Clorox Company</p>	<p><i>Kickoff Remarks:</i></p> <p>Roberta Bowman, Senior Advisor, Duke Energy (Facilitator)</p> <p>Suhas Apte, VP, Global Sustainability, Kimberly-Clark</p> <p>Kathy Gerwig, VP, Employee Safety, Health & Wellness and Environmental Stewardship Officer, Kaiser Permanente</p>	<p><i>Kickoff Remarks:</i></p> <p>Amy O'Meara, Director, Corporate Eco Forum (Facilitator)</p> <p>Neil Hawkins, VP, Sustainability and EH&S, Dow Chemical Company</p> <p>Jeff Seabright, Chief Environmental Officer, The Coca-Cola Company</p> <p>Vidal Garza Cantú, Director, FEMSA Foundation</p>

Noon-1:30pm

Lunch Plenary (On the Record)
The Ritz-Carlton Ballroom

MEGA TRENDS, MEGA OPPORTUNITIES FOR BUSINESS
Promising Areas for Cross-Sector Collaboration to Accelerate Progress & Innovation
Summary of Special CEF Working Sessions:

Miles Drake, SVP, Research & Development and CTO, Weyerhaeuser Company
Rick Frazier, VP Commercial Products Supply, The Coca-Cola Company
Stefan Heck, Director, Sustainability & Resource Productivity, McKinsey & Co.

1:30-2:45pm		<i>Simultaneous Working Sessions</i>	
LEVERAGING THE POWER OF CEF'S \$3 TRILLION COMMUNITY (Part I):			
(25)		(26)	
Rapid-Fire Networking on Promising "Mega Opportunities" Identified in Working Sessions: <i>Setting Priorities & Next Steps</i> <i>(Topics 1-3)</i>		Rapid-Fire Networking on Promising "Mega Opportunities" Identified in Working Sessions: <i>Setting Priorities & Next Steps</i> <i>(Topics 4-6)</i>	
<i>Salon A</i>		<i>Salon B</i>	
<i>Facilitator:</i> Stefan Heck, Director, Sustainability & Resource Productivity, McKinsey & Co.		<i>Facilitator:</i> Miles Drake, SVP, Research & Development and CTO, Weyerhaeuser Company	
		(27)	
		Enhancing Suppliers' Capacity for Sustainability: <i>How Could Cross-Industry Collaboration Help?</i>	
		<i>Heritage</i>	
2:45-3:00pm		Break	
3:00-4:00pm		<i>Closing "Town Hall" Meeting for All Participants</i> <i>The Ritz Carlton Ballroom</i>	
		LEVERAGING THE POWER OF CEF's \$3 TRILLION COMMUNITY (Part II): Setting Priorities for the Next 5 Years	
		<i>Group discussion</i>	
4:00-5:00pm		<i>Closing Reception</i> <i>Foyer</i>	