*Unless otherwise noted, all sessions to be conducted on a not-for-attribution basis under the “Chatham House Rule.”*

<table>
<thead>
<tr>
<th>SUNDAY, JUNE 23</th>
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<tbody>
<tr>
<td>6:00-8:00pm</td>
<td>OPENING NETWORKING RECEPTION</td>
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<td></td>
<td>Seasons Room</td>
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<tr>
<th>MONDAY, JUNE 24</th>
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<tbody>
<tr>
<td>7:30-8:30am</td>
<td>Breakfast – Seasons Ballroom</td>
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<tr>
<td>8:30-10:00am</td>
<td>“Town Hall-Style” Plenary Meeting for All Participants</td>
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<td></td>
<td>Grand Ballroom</td>
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<td></td>
<td>THINKING BIGGER:</td>
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<tr>
<td></td>
<td>Tapping Sustainability to Unlock New Business Value</td>
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<td>and</td>
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<tr>
<td></td>
<td>Tapping the Power of Business to Unlock New Sustainability Progress</td>
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<tr>
<td></td>
<td>Presiding: Jeff Seabright, Chief Environmental Officer, The Coca-Cola Company</td>
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<tr>
<td></td>
<td>Kickoff Remarks:</td>
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<tr>
<td></td>
<td>Bill Herzig, SVP, Purchasing &amp; Supply Chain Innovation, Darden Restaurants</td>
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<tr>
<td></td>
<td>Rich Valin, Corporate VP and Chief Procurement Officer, Motorola Solutions</td>
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<tr>
<td></td>
<td>Paulette Frank, VP, Sustainability and EHS, Johnson &amp; Johnson</td>
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<tr>
<td></td>
<td>Rob Bernard, Chief Environmental Strategist, Microsoft</td>
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<td></td>
<td>Gerry Guidice, Head of U.S. Real Estate, TD Bank Group</td>
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<td></td>
<td>Rick Needham, Director, Green Business Operations, Google</td>
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<tr>
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<td>Hugh West, Director, Cellulose Fibers, Weyerhaeuser</td>
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<td>Jonathan Foley, Director, Institute on the Environment, University of Minnesota</td>
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<td>David Hitchings, Director, GreeNG, Northrop Grumman</td>
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<td>Followed by “open mike” portion for all attendees</td>
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<tr>
<td>10:00-10:30am</td>
<td>Break</td>
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<tr>
<td><strong>ROI Success Stories in Renewable Energy</strong></td>
<td><strong>“Zero Waste” and “Circular Thinking” as Catalysts for Innovation and Growth</strong></td>
</tr>
</tbody>
</table>

**Kickoff Remarks:**
- **Jason Schmitt**, VP, Corporate Strategy and Business Initiatives, The Jones Group (Facilitator)
- **Gil Forer**, Global Cleantech Leader, Ernst & Young
- **Rick Needham**, Director, Green Business Operations, Google
- **Kurt Schwalbe**, Director of Facilities Engineering and Energy Management, Hanesbrands

**Kickoff Remarks:**
- **Hannah Jones**, VP of Sustainable Business & Innovation, Nike (Facilitator)
- **Kevin Anton**, VP and Chief Sustainability Officer, Alcoa
- **Ian Olson**, Director of Sustainability, McDonald’s USA
- **Michael Robinson**, VP, Sustainability and Global Regulatory Affairs, General Motors Company

**Kickoff Remarks:**
- **Rick Frazier**, Chief Product Supply and Service Officer, The Coca-Cola Company (Facilitator)
- **Chris Fox**, VP, Corporate Social Responsibility, Hanesbrands
- **Mark Newton**, VP, Corporate Social Responsibility, Timberland
- **David Tulauskas**, Director of Sustainability, General Motors

**Kickoff Remarks:**
- **Neil Hawkins**, VP, Global EH&S and Sustainability, Dow Chemical (Facilitator)
- **Ranjit Barthakur**, Advisor, Tata Consultancy Services
- **Bill Herzig**, SVP, Purchasing & Supply Chain Innovation, Darden Aquaculture
- **Veli Ivanova**, Global Sustainability Practice Director, CH2M Hill

**Kickoff Remarks:**
- **Cynthia Curtis**, VP & Chief Sustainability Officer, CA Technologies (Facilitator)
- **Jon Chorley**, Chief Sustainability Officer and VP, SCM Product Strategy, Oracle
- **Lakshmi Srinivasan**, Global Head, Eco Sustainability Services, Tata Consultancy Services
- **Trisa Thompson**, VP, Corporate Responsibility, Dell

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**Lunch Plenary (On the Record)**

*Grand Ballroom*

**Presiding:** Neil Hawkins, VP, Global EH&S and Sustainability, Dow Chemical, Winner of 2012 CK Prahalad Award for Global Sustainability Leadership

**Keynote Remarks:** Douglas M. Baker, Jr., Chairman and CEO, Ecolab

**INTERNATIONAL PERSPECTIVES ON BUSINESS AND SUSTAINABILITY**

A conversation with:
- **Stefan Heck**, Director, Sustainability & Resource Productivity, McKinsey & Co. (Facilitator)
- **Juan José Dada**, Sustainable Business Advisory, International Finance Corporation
- **Damien Ma**, Fellow, The Paulson Institute
- **Vipul S. Shah**, President, CEO, and Chairman, Dow India
- **Venky Valluri**, Chairman & President, Ingersoll Rand India
<table>
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<tr>
<th>Time</th>
<th>Session</th>
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<tbody>
<tr>
<td>1:45-2:15pm</td>
<td>Break</td>
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<tr>
<td>2:15-3:45pm</td>
<td><strong>SIMULTANEOUS ROUNDTABLE WORKING SESSIONS</strong></td>
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<tr>
<td>(7) Using Internal Carbon and Water Pricing to Drive Innovation</td>
<td>Kickoff Remarks: Maribeth Malloy, Director, Environmental Sustainability &amp; External Engagements, Lockheed Martin (Facilitator)</td>
</tr>
<tr>
<td>(8) Devising Smart Place-Based Sustainability Strategies Internationally</td>
<td>Kickoff Remarks: Eunice Heath, Global Director, Sustainability Business Engagement and Education, Dow Chemical (Facilitator)</td>
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<tr>
<td>(9) Trends and Advances in Enterprise and “Sustainability” Software: What’s Planned? What’s Needed?</td>
<td>Kickoff Remarks: Sunil Garg, SVP and Chief Information &amp; Innovation Officer, Exelon Corporation (Facilitator)</td>
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<td>3:45-4:00pm</td>
<td>Break</td>
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## SIMULTANEOUS ROUNDTABLE WORKING SESSIONS

### (11) Principles of Leadership in Sustainable Purchasing: Can We Agree?

**Kickoff Remarks:**

Jason Pearson, Executive Director, Sustainable Purchasing Council (Facilitator)

Yalmaz Siddiqui, Senior Director, Environmental Strategy, Office Depot

Emilio Tenuta, VP, Corporate Sustainability, Ecolab

Mitch Jackson, VP, Environmental Affairs & Sustainability, FedEx

Michael Murphy, Executive Director, Worldwide Regulatory Compliance Engineering & Environmental Affairs, Dell

**Participants:**

- Kurt Kuehn, Chief Financial Officer, UPS (Facilitator)
- Michael Beutler, Director, Sustainability Operations, Kering
- Brendan LeBlanc, Executive Director, Climate Change and Sustainability Services, Ernst & Young
- Skip Skivington, VP of Operations, Finance Operations, Kaiser Foundation Health Plan and Hospitals

### (12) Linking Financial and Sustainability Factors in Business Decision Making: State of the Art

**Kickoff Remarks:**

Kurt Kuehn, Chief Financial Officer, UPS (Facilitator)

Michael Beutler, Director, Sustainability Operations, Kering

Brendan LeBlanc, Executive Director, Climate Change and Sustainability Services, Ernst & Young

Skip Skivington, VP of Operations, Finance Operations, Kaiser Foundation Health Plan and Hospitals

**Participants:**

- Diana Glassman, Head of U.S. Environmental Affairs, TD Bank Group (Facilitator)
- Jonathan Atwood, VP, Sustainable Living and Corporate Communications, North America, Unilever
- Shawn Heath, VP and Chief Sustainability Officer, Duke Energy
- Krista Van Tassel, VP and Environmental Affairs Business Initiatives Manager, Wells Fargo

### (13) Scaling Employee Engagement, Knowledge Sharing and Collaboration

**Kickoff Remarks:**

Diana Glassman, Head of U.S. Environmental Affairs, TD Bank Group (Facilitator)

Jonathan Atwood, VP, Sustainable Living and Corporate Communications, North America, Unilever

Shawn Heath, VP and Chief Sustainability Officer, Duke Energy

Krista Van Tassel, VP and Environmental Affairs Business Initiatives Manager, Wells Fargo

**Participants:**

- Karen Tandy, SVP, International Government Affairs, Motorola Solutions (Facilitator)
- Varun Sivaram, Senior Advisor, Energy and Water Policy, Office of the Mayor of Los Angeles
- Alison Taylor, VP, Sustainability, Americas, Siemens
- Karen Weigert, Chief Sustainability Officer, City of Chicago

### (14) Cities as Global Sustainability Actors and Market Catalysts

**Kickoff Remarks:**

Karen Tandy, SVP, International Government Affairs, Motorola Solutions (Facilitator)

Varun Sivaram, Senior Advisor, Energy and Water Policy, Office of the Mayor of Los Angeles

Alison Taylor, VP, Sustainability, Americas, Siemens

Karen Weigert, Chief Sustainability Officer, City of Chicago

**Participants:**

- Diane O'Connor, VP, Global Environment, Health, Safety & Sustainability, Xerox (Facilitator)
- Dennis Beal, VP, Global Vehicles, FedEx Express
- Ryan Johnson, Assistant Vice President, Car Sharing and Vanpooling, Enterprise Holdings
- Michael Robinson, VP, Sustainability and Global Regulatory Affairs, General Motors
- Scott Wicker, VP of Corporate Plant Engineering and Chief Sustainability Officer, UPS

### (15) The Future of Transportation: Driverless Cars, Car Sharing, New Fuels and More

**Kickoff Remarks:**

Diane O'Connor, VP, Global Environment, Health, Safety & Sustainability, Xerox (Facilitator)

Dennis Beal, VP, Global Vehicles, FedEx Express

Ryan Johnson, Assistant Vice President, Car Sharing and Vanpooling, Enterprise Holdings

Michael Robinson, VP, Sustainability and Global Regulatory Affairs, General Motors

Scott Wicker, VP of Corporate Plant Engineering and Chief Sustainability Officer, UPS
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<th>Time</th>
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<tr>
<td>6:00-7:00pm</td>
<td>Networking Cocktail Reception – The Ritz-Carlton (across street from Four Seasons)</td>
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| 7:00-9:30pm      | **CEF 6th ANNIVERSARY CK PRAHALAD AWARDS DINNER (On the Record)**  
|                  | Presentation of the 2012 C.K. Prahalad Global Sustainability Leadership Awards  
|                  | The Ritz-Carlton Chicago  
|                  | Opening Remarks: **Donn Tice**, Chairman and CEO, d.light design - Winner of the 2013 Zayed Energy Prize  
|                  | Interview with Award Winners: **Andrew Winston**, Founder, Winston Eco-Strategies |
| **TUESDAY, JUNE 25** |                                                                 |
| 7:30-8:45am      | **Breakfast – Seasons Room**  
|                  | Table Discussions Around Common Interests |
| 8:45-10:00am     | **Plenary (On the Record)**  
|                  | Grand Ballroom  
|                  | Presiding: **Jim Miller**, VP, Worldwide Operations, Google  
|                  | **STEERING INVESTORS TOWARDS SUSTAINABLE COMPANIES**  
|                  | **Beth Lowery**, Senior Advisor, Environment and Sustainability, TPG Capital (Facilitator)  
|                  | **Mindy Lubber**, President, Ceres  
|                  | **Susan Mac Cormac**, Partner, Morrison Foerster  
|                  | **Dorothy Maxwell**, Director, TEEB for Business Coalition  
<p>|                  | <strong>Daniela Saltzman</strong>, Associate, The Generation Foundation |
| 10:00-10:30am    | Break                                                               |</p>
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<th>Time</th>
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<tr>
<td>10:30-Noon</td>
<td>SIMULTANEOUS ROUNDTABLE DISCUSSIONS</td>
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<td>(16) B2B Collaboration for Value Chain Innovation and Transformation</td>
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<td>(17) Volatility is the New Normal: Building Business Resilience for Emerging Risks</td>
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<td>(18) Keeping Up with Evolving Best Practices in Corporate Water Strategy</td>
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<td>(19) Trials, Tribulations, and Rewards of Tackling “Scope 3” Emissions</td>
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<td>(20) Disruptive Trends and Technologies to Watch: 3D Printing, M2M Intelligence, New-Age Materials &amp; More</td>
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**Kickoff Remarks:**

- **Sara Kendall**, VP, Corporate Affairs & Sustainability, Weyerhaeuser (Facilitator)
- **Terry Mutter**, Director, Enterprise Strategy and EHS International, Environment, Health and Safety Group, Boeing
- **Denise Naguib**, VP, Sustainability and Supplier Diversity, Global Operations Services, Marriott
- **Avi Sahi**, Partner, Strategic Investments, Nike

- **Andrew Winston**, Founder, Winston Eco-Strategies (Facilitator)
- **Kathy Gerwig**, VP, Workplace Safety & Environmental Stewardship Officer, Kaiser Permanente
- **David Pearson**, Partner, Global Sustainability Leader, Deloitte
- **Jeff Seabright**, Chief Environmental Officer, The Coca-Cola Company

- **Francisco Suárez**, Sustainability Director, FEMSA (Facilitator)
- **Jill Dumain**, Director, Environmental Strategy, Patagonia
- **Steve Leffin**, Director, Global Sustainability, UPS
- **William Sarni**, Director and Practice Leader, Enterprise Water Strategy, Deloitte

- **Josh Henretig**, Director of Environmental Sustainability, Microsoft (Facilitator)
- **Chris Librie**, Director, Environmental and Health Initiatives, Hewlett-Packard
- **Keith Miller**, Corporate Sustainability Manager, 3M
- **Raj Rajan**, RD&E VP, Corporate Sustainability, Ecolab

**Lunch Plenary (On the Record)**

**Grand Ballroom**

**THE NEXT GENERATION OF INNOVATORS AND DISRUPTORS**

*An Evening with 4 Rising Stars*

- **Mitch Jackson**, VP, Environmental Affairs & Sustainability, FedEx (Facilitator)
- **Jonny Cohen**, Founder, GreenShields Project
- **Param Jaggi**, Founder & CEO, EcoViate
- **Richard Matsui**, CEO & Managing Director, kWh analytics
- **Brent Schulkin**, Founder, Carrotmob

**Simultaneous Working Sessions**

**ALIGNING AROUND SHARED INTERESTS & OBJECTIVES**
<table>
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<tbody>
<tr>
<td><strong>Accelerating Materials Innovation:</strong> Opportunities for Collaboration</td>
<td><strong>Accelerating Progress in Pivotal Ecosystems and Hotspots:</strong> Opportunities for Collaboration</td>
<td><strong>Accelerating Large-Scale Renewable Production:</strong> Opportunities for Collaboration</td>
<td><strong>Accelerating Sustainable Business Solutions in Developing Markets:</strong> Opportunities for Collaboration</td>
</tr>
</tbody>
</table>

**Co-Facilitators:**

- **Dan Cherian**, General Manager, Sustainable Business Lab, Nike
- **Jean Sweeney**, VP, EHS and Sustainability Operations, 3M

**Co-Facilitators:**

- **David Hitchings**, Director, GreeNG, Northrop Grumman
- **Jonathan Foley**, Director, Institute on the Environment, University of Minnesota

**Co-Facilitators:**

- **John Fojut**, VP, Corporate Sustainability, Kohl's Department Stores
- **Raj Rajan**, RD&E VP, Corporate Sustainability, Ecolab

**Co-Facilitators:**

- **Len Sauers**, VP, Global Sustainability, Procter & Gamble
- **Yasmina Zaidman**, Director, Communications and Strategic Partnerships, Acumen Fund

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**TOP TAKEAWAYS, “ASKS AND OFFERS” Full Group Discussion**

**Kickoff Remarks**

- **John Fojut**, VP, Corporate Sustainability, Kohl’s Department Stores
- **David Hitchings**, Director, GreeNG, Northrop Grumman
- **Mitch Jackson**, VP, Environmental Affairs & Sustainability, FedEx
- **Len Sauers**, VP, Global Sustainability, Procter & Gamble
- **Beth Stevens**, SVP Corporate Citizenship, Environment & Conservation, Walt Disney
- **Jean Sweeney**, VP, EHS and Sustainability Operations, 3M

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**Closing Reception**