

**2015 CEF Annual Leadership Retreat**  
June 15-17 – Ritz Carlton Half Moon Bay, CA

**MONDAY JUNE 15 (Members joined by select invited guests)**

Noon-1:30pm	<p><i>Lunch &amp; Full-Group Session – Ballroom Salon III</i></p> <div style="border: 1px solid black; padding: 5px;"> <p align="center"><b>MOVING THE NEEDLE ON PIVOTAL CHALLENGES &amp; OPPORTUNITIES: WHAT NEXT? - PART I</b> <i>Private Briefings &amp; Discussions with Select External Thought Leaders and NGO Experts</i></p> </div> <p><i>Discussion Starters:</i>  <b>Andrew Winston</b>, Founder, Winston Eco-Strategies  <b>Cynthia Curtis</b>, Senior Advisor, Policy and Engagement, Ceres  <b>Letha Tawny</b>, Acting Director, Renewable Energy Initiatives, World Resources Institute  <b>Amy Meyers Jaffe</b>, Executive Director of Energy and Sustainability, UC Davis  <b>Roger Ballentine</b>, Founder and President, Green Strategies Inc.  <b>Nancy Pfund</b>, Founder and Managing Partner, DBL Investors  <b>Lisa Jackson</b>, VP, Environmental Initiatives, Apple  <b>Larry Selzer</b>, President &amp; CEO, The Conservation Fund</p>
1:30-2:30pm	<p><i>Break / Informal Follow-up Discussions</i></p>
2:30-4:00pm	<p><i>Town-Hall Style Discussion – Ballroom Salon III/IV</i></p> <div style="border: 1px solid black; padding: 5px;"> <p align="center"><b>MOVING THE NEEDLE ON PIVOTAL CHALLENGES &amp; OPPORTUNITIES: WHAT NEXT? – PART II</b> <i>Private Briefings &amp; Discussions with Select External Thought Leaders and NGO Experts</i></p> </div> <p><i>Discussion Starters:</i>  <b>Aimee Christensen</b>, Founder and CEO, Christensen Global Strategies  <b>Terry Yosie</b>, President and CEO, World Environment Center  <b>Jonathan Foley</b>, Director, California Academy of Sciences  <b>Andreas Merkl</b>, CEO, Ocean Conservancy  <b>Tom Lovejoy</b>, Senior Fellow, United Nations Foundation  <b>Larry Black</b>, Senior Advisor, Waste Management-McDonough Sustainable Innovation Collaboration  <b>Matt Peterson</b>, CSO, City of Los Angeles  <b>Rich Powell</b>, Partner, Clear Path Foundation</p>
4:00-5:00pm	<p><i>Drinks and Informal Follow-on Discussions with Guests – Prefunction B and Terrace</i></p>
5:00-6:30pm	<p><i>Free Time</i></p>
6:30-8:30pm	<p><b>MEMBERS-ONLY OPENING RECEPTION – Miramontes</b></p>

**TUESDAY JUNE 16 (Members only)**

7:00am-onward	<p><i>Breakfast Available/ Self-Organized Meetings – Prefunction B and Terrace</i></p>
8:30-9:55am	<p><i>Town-Hall Style Discussion (Executives Only) – Ballroom Salon III/IV</i></p> <div style="border: 1px solid black; padding: 5px;"> <p align="center"><b>“CRITICAL QUESTIONS AND CONVERSATIONS AHEAD”</b> <i>Interactive session involving all participants</i></p> </div> <p>Presiding: <b>Lisa Jackson</b>, VP, Environmental Initiatives, Apple</p> <p><i>Discussion Starters:</i>  <b>Carolina Alvear</b>, Director, Sustainability, Coca-Cola FEMSA  <b>Ranjit Barthakur</b>, Advisor, Tata Consultancy Services  <b>Karen Clarke-Whistler</b>, Chief Environment Officer, TD Bank  <b>Mike Faircloth</b>, President, Chief Supply Chain &amp; Information Technology Officer, Hanes Brands  <b>Kevin McKnight</b>, VP, EHS and CSO, Alcoa  <b>Dirk Voeste</b>, VP, Sustainability Strategy, BASF</p>

Members-Only Executive Roundtables

	Montara	El Granada	Miramar I	Miramar II	Miramar III
10:25-11:55am	<p><b>Trials, Tribulations &amp; Successes in Integrating Sustainability into the Corporate DNA: What Internal Strategies are Working?</b></p> <p><i>Discussion Starters:</i></p> <p><b>Vijay Sudan</b>, Director, Global Energy Initiative, 21st Century Fox (Facilitator)</p> <p><b>Brian Cahill</b>, President, Southwest Division, Balfour Beatty Construction</p> <p><b>Shawn Heath</b>, VP &amp; CSO, Duke Energy</p> <p><b>Rich Lambert</b>, VP, Operations and International Enterprise Shared Services, Northrop Grumman</p>	<p><b>How to Deal with the Rising Number of Stakeholders Asking for Everything and More?</b></p> <p><i>Discussion Starters:</i></p> <p><b>Dorothee D'Herde</b>, Director of Sustainability and Social Impact, McKinsey &amp; Co. (Facilitator)</p> <p><b>Ann Condon</b>, Director, Resource &amp; Environmental Strategies, Corporate Env'l Programs, GE</p> <p><b>Phil Dahlin</b>, Director of Sustainability, Johnson &amp; Johnson</p> <p><b>Jean Sweeney</b>, VP, EHS and Sustainability Operations, 3M</p>	<p><b>Tackling High-Risk Supply Chains— From Priority-Setting to Action Steps?</b></p> <p><i>Discussion Starters:</i></p> <p><b>Jon Chorley</b>, CSO &amp; VP, Oracle (Facilitator)</p> <p><b>Derek Fairclough</b>, SVP, EHS&amp;S North America, BASF</p> <p><b>Greg Jason</b>, Assistant VP, Corporate EH&amp;S, Cargill</p> <p><b>Janette Ramos</b>, VP &amp; General Manager, Boeing Fabrication</p>	<p><b>Leveraging the Power of Big Data and the Industrial Internet: What's Hot, What's Next?</b></p> <p><i>Discussion Starters:</i></p> <p><b>Jim Miller</b>, VP, Operations, Google (Facilitator)</p> <p><b>Rob Bernard</b>, Chief Environmental Strategist, Microsoft</p> <p><b>Deb Frodl</b>, Global Executive Director, ecomagination, GE</p> <p><b>Chris Librie</b>, Senior Director, Living Progress, HP</p>	<p><b>Doing More (or Better) with Less: Sharing the "How" Behind Big Wins in Energy &amp; Resource Efficiency</b></p> <p><i>Discussion Starters:</i></p> <p><b>Alexis Limberakis</b>, Director of Environmental Sustainability, Clorox (Facilitator)</p> <p><b>Amy Aves</b>, Senior Director, Global Real Estate Operations, Oracle</p> <p><b>Joyce Dickerson</b>, Global Data Center Sustainability, Google</p> <p><b>Paul Narog</b>, Manager, Environmental Operations, 3M</p>

<p>Noon-1:30pm</p> <p><i>Full-Group Luncheon – Ballroom Salon IIII</i></p> <p>Presiding: <b>Ann Klee</b>, VP, Global Operations, Environment, Health &amp; Safety, GE</p>	<p><b>CEO PERSPECTIVE</b></p> <p><b>David Steiner</b>, President and CEO, Waste Management</p>				
	<p><b>PANEL: "WHAT CAN BUSINESS LEARN FROM SPORTS?"</b></p> <p><b>Tom Carpenter</b>, Executive Director, Sustainability Services, Waste Management</p> <p><b>Jack Groh</b>, Director, Environmental Program, NFL</p> <p><b>Omar Mitchell</b>, Senior Director, Public Affairs &amp; Sustainability, NHL</p>				

TUESDAY JUNE 16 (Members only)

Members-Only Executive Roundtables

	Montara	El Granada	Miramar I	Miramar II	Miramar III
1:45-3:15pm	<p><b>How to Make Sustainability Core to Broader Business Innovation and Growth Agenda?</b></p> <p><i>Discussion Starters:</i></p> <p><b>Joost van Klink</b>, Board Secretary, Chairman of Sustainability, SHV Holdings N.V. (Facilitator)</p> <p><b>Karen Clarke-Whistler</b>, Chief Environment</p>	<p><b>Evaluating the Sustainability of Our Materials and Products: Could We Align Approaches Across Value Chains to Boost Market Demand?</b></p> <p><i>Discussion Starters:</i></p> <p><b>Charlene Wall-Warren</b>, Director, Sustainability, BASF (Facilitator)</p> <p><b>Brian Burnikel</b>, Senior Manager, Environment Health and Safety, Boeing</p>	<p><b>Assessing Corporate Sustainability Performance: Are We Getting Smarter about What to Measure and How to Report?</b></p> <p><i>Discussion Starters:</i></p> <p><b>Jeff Crane</b>, President and CEO, ERIKS North America (Facilitator)</p> <p><b>Michael Babicki</b>, Senior Director, Sustainability, Wyndham Worldwide</p>	<p><b>Is Water the Next Carbon? Leading Practices, Gaps &amp; Opportunities</b></p> <p><i>Discussion Starters:</i></p> <p><b>Emilio Tenuta</b>, VP, Corporate Sustainability, Ecolab (Facilitator)</p> <p><b>Ranjit Barthakur</b>, Advisor, Tata Consultancy Services</p>	<p><b>Engaging Consumers and Customers on Sustainability: Learning From the Good, Bad and the Ugly</b></p> <p><i>Discussion Starters:</i></p> <p><b>Len Sauers</b>, VP, Global Sustainability, P&amp;G (Facilitator)</p> <p><b>April Crow</b>, Global Director, Environment &amp; Sustainability, Coca-Cola</p>

	<p>Officer, TD Bank</p> <p><b>Kevin McKnight</b>, VP, EHS and CSO, Alcoa</p> <p><b>Michael Sadowski</b>, Director, Sustainable Business &amp; Innovation, Nike</p>	<p><b>Rick Ridgeway</b>, VP, Environmental Affairs, Patagonia</p> <p><b>Maureen Martinez</b>, Director, Product Environmental Affairs, Dell</p>	<p><b>Holly Emerson</b>, Senior Analyst, Center for Energy Efficiency and Sustainability, Ingersoll Rand</p> <p><b>Lyrca McTiernan</b>, Manager, Sustainability Program, Facebook</p>	<p><b>Veli Ivanova</b>, Global Sustainability Practice Director, CH2M</p> <p><b>Wesley Lohec</b>, VP, Health, Environment, and Safety, Chevron</p>	<p><b>Denise Naguib</b>, VP, Sustainability and Supplier Diversity, Global Operations Services, Marriott International</p> <p><b>Lisa Jensen</b>, VP, Global Offering Development, Xerox Corporation</p>
3:30-4:55pm	<p><i>Montara</i></p> <div style="border: 1px solid black; padding: 5px;"> <p><b>How to Pursue Long-Term Strategy in Face of Short-Term Pressures?</b></p> </div> <p><i>Discussion Starters:</i></p> <p><b>Lisa Morden</b>, Senior Director, Global Sustainability, Kimberly-Clark (Facilitator)</p> <p><b>Rob Bernard</b>, Chief Environmental Strategist, Microsoft</p> <p><b>David Hitchings</b>, Director, GreeNG, Northrop Grumman</p> <p><b>Virginia Kinney</b>, Managing Director, NRG Business Solution, NRG Energy</p>	<p><i>El Granada</i></p> <div style="border: 1px solid black; padding: 5px;"> <p><b>Getting More Circular in a Linear World: What's Working? How to Build on Progress to Date?</b></p> </div> <p><i>Discussion Starters:</i></p> <p><b>Tom Carpenter</b>, Executive Director, Sustainability Services, Waste Management (Facilitator)</p> <p><b>Judy Glazer</b>, VP, Social and Environmental Responsibility, Printing and Personal Systems, Hewlett-Packard</p> <p><b>Ana Carolina Haracemiv</b>, Global Marketing and Sustainability Director, Dow Chemical</p> <p><b>Catherine Potter</b>, Director of Global Environmental Affairs, Johnson Controls</p>	<p><i>Miramar I</i></p> <div style="border: 1px solid black; padding: 5px;"> <p><b>Factoring Sustainability into Capex &amp; Investment Decisions: Sharing Experience to Date</b></p> </div> <p><i>Discussion Starters:</i></p> <p><b>Neil Hawkins</b>, VP, Global EH&amp;S and Sustainability, Dow Chemical (Facilitator)</p> <p><b>Rhonda Clark</b>, Chief Sustainability Officer, UPS</p> <p><b>Stephanie Rico</b>, SVP, Environmental Affairs, Wells Fargo</p> <p><b>Francisco Suárez</b>, Corporate Affairs Officer, Coca-Cola FEMSA</p>	<p><i>Miramar II</i></p> <div style="border: 1px solid black; padding: 5px;"> <p><b>Moving Corporate Philanthropic and Community Efforts from "Feel Good" to Strategic Impact</b></p> </div> <p><i>Discussion Starters:</i></p> <p><b>Beth Lowery</b>, Senior Advisor, Environment and Sustainability, TPG Capital (Facilitator)</p> <p><b>Vidal Garza Cantú</b>, Director, FEMSA Foundation</p> <p><b>Heather Quinley</b>, Sustainability Director, Duke Energy</p> <p><b>Trisa Thompson</b>, VP, Corporate Responsibility &amp; Talent and Capabilities, Dell</p>	<p><i>Miramar III</i></p> <div style="border: 1px solid black; padding: 5px;"> <p><b>Climate Change and Carbon Reduction Strategies: Sharing Obstacles, Questions, &amp; Recommendations</b></p> </div> <p><i>Discussion Starters:</i></p> <p><b>Raj Rajan</b>, RD&amp;E VP &amp; Global Sustainability Technical Leader, Ecolab (Facilitator)</p> <p><b>TJ DiCaprio</b>, Senior Director, Environmental Sustainability, Microsoft</p> <p><b>Julia Martin</b>, GM, Environment and Climate Change, Chevron</p> <p><b>David Pogue</b>, Global Director, Corporate Responsibility, CBRE</p>
5:00-6:15pm	<b>Special Activities</b>				
7:00-9:15pm	<p><b>2015 C.K. PRAHALAD AWARDS DINNER – Ballroom Salon III</b></p> <p><i>Special Guest Remarks:</i></p> <p><b>Christiana Figueres</b>, Executive Secretary, UN Framework Convention on Climate Change</p> <p><i>Presentation of Award by Sir Robert Swan, OBE, Polar Explorer</i></p> <p><i>A Conversation with the 2015 Prahalad Award Winner</i></p> <p><b>CEO Winner (TBA)</b></p> <p><b>William K. Reilly</b>, Founding Partner, Aqua International Partners, LP and former EPA Administrator</p>				

### Wednesday June 17 AM (Members only)

7:00-onward	<i>Breakfast Available/ Self-Organized Meetings – Prefunction B and Terrace</i>
8:30-9:15am	<p><i>Full-Group Session – Ballroom Salon III</i></p> <p><i>Presiding: Neil Hawkins</i>, VP, Global EH&amp;S and Sustainability, Dow Chemical</p> <div style="border: 1px solid black; padding: 5px;"> <p><b>CEO PERSPECTIVE</b></p> <p><b>Jacqueline Hinman</b>, Chairman and CEO, CH2M</p> </div>

*Members-Only Executive Roundtables*

9:15-10:45am	<i>Montara</i>	<i>Miramar I</i>	<i>Miramar II</i>	<i>Miramar III</i>
	<p><b>Setting Goals for 2020 + Beyond</b> <i>Best Processes to Balance Science, Stakeholders, Shareholders, and Skeptics?</i></p> <p><i>Discussion Starters:</i></p> <p><b>Paulette Frank</b>, VP, Sustainability and Environment, Health &amp; Safety, Johnson &amp; Johnson (Facilitator)</p> <p><b>Joe Higgins</b>, VP, Engineering &amp; Corporate Sustainability Officer, Fidelity Investments</p> <p><b>Kathy Gerwig</b>, VP, Employee Safety, Health &amp; Wellness and Environmental Stewardship Officer, Kaiser Permanente</p>	<p><b>Transformative Collaboration Opportunities Ahead</b> <i>How to Build on Progress of Sustainability Consortium, Sustainable Apparel Coalition, Consumer Goods Forum &amp; More?</i></p> <p><i>Discussion Starters:</i></p> <p><b>Beth Stevens</b>, SVP, Corporate Citizenship, Environment and Conservation, Disney (Facilitator)</p> <p><b>April Crow</b>, Global Director, Environment &amp; Sustainability, Coca-Cola</p> <p><b>Michael Sadowski</b>, Director, Sustainable Business &amp; Innovation, Nike</p> <p><b>Leann Speta</b>, Global Lead, Sustainable Supply Chain, Google</p>	<p><b>Accelerating Sustainable Cities</b> <i>How to Drive Synergistic Solutions Across Industries?</i></p> <p><i>Discussion Starters:</i></p> <p><b>Shannon Bouton</b>, COO, McKinsey Center for Business &amp; Environment, McKinsey &amp; Co. (Facilitator)</p> <p><b>Josh Henretig</b>, Senior Director, Energy, Environment, and Cities, Microsoft</p> <p><b>Clay Nesler</b>, VP, Global Energy and Sustainability, Johnson Controls</p> <p><b>Alison Taylor</b>, VP, Sustainability, Americas, Siemens</p>	<p><b>Renewable Energy Purchasing</b> <i>Sharing Experiences, Challenges, and Recommendations</i></p> <p><i>Discussion Starters:</i></p> <p><b>Maribeth Malloy</b>, Director, Environmental Sustainability and External Engagements, Lockheed Martin (Facilitator)</p> <p><b>Lynda Clemmons</b>, Managing Director, NRG Energy</p> <p><b>Erin Decker</b>, Senior Manager, Sustainability, Salesforce</p> <p><b>Raj Rajan</b>, RD&amp;E VP &amp; Global Sustainability Technical Leader, Ecolab</p>

11:00-Noon	<p><i>Town-Hall Style Discussion – Ballroom Salon III/IV</i> Presiding: <b>Len Sauers</b>, VP, Global Sustainability, P&amp;G</p> <p><b>THE ROAD AHEAD: ACTION ITEMS FOR NEXT WEEK, NEXT YEAR, AND NEXT DECADE?</b></p> <p><b>Rhonda Clark</b>, Chief Sustainability Officer, UPS  <b>Paulette Frank</b>, VP, Sustainability and Environment, Health &amp; Safety, Johnson &amp; Johnson  <b>Kathy Gerwig</b>, VP, Employee Safety, Health &amp; Wellness and Environmental Stewardship Officer, Kaiser Permanente  <b>Shawn Heath</b>, VP &amp; CSO, Duke Energy  <b>Rick Ridgeway</b>, VP, Environmental Affairs, Patagonia  <b>Beth Stevens</b>, SVP, Corporate Citizenship, Environment and Conservation, Disney  <b>Trisa Thompson</b>, VP, Corporate Responsibility &amp; Talent and Capabilities, Dell</p>			
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**Wednesday June 17 PM (Members joined by 15 startup CEOs)**

Noon-1:30pm	<p><i>Full-Group Luncheon – Ballroom Salon I/II</i> Presiding: <b>Stefan Heck</b>, Consulting Professor, Precourt Institute for Energy, Stanford University</p> <p align="center"><b>“THE NEXT WAVE OF SUSTAINABILITY INNOVATION &amp; DISRUPTION”</b></p> <p><b>Deb Frodl</b>, Global Executive Director, ecomagination, GE  <b>Jim Miller</b>, VP, Operations, Google  <b>Michael Sadowski</b>, Director, Sustainable Business &amp; Innovation, Nike  <b>Gayle Schueller</b>, VP, Global Sustainability, 3M</p>			
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**THE NEXT WAVE OF SUSTAINABILITY INNOVATION & DISRUPTION – Executive Roundtables**

1:45-2:45pm  Repeat 3:00-4:00pm	<i>Montara</i>	<i>Miramar I</i>	<i>Miramar II</i>	<i>Miramar III</i>
	<p><b>ENERGY STORAGE: THE HOLY GRAIL</b></p> <p><i>Guest speakers:</i></p> <p><b>John E. Carrington</b>, CEO, Stem</p> <p><b>Diarmuid O’Connell</b>, VP, Business</p>	<p><b>WATER &amp; NATURAL RESOURCE GAME CHANGERS</b></p> <p><i>Guest speakers:</i></p> <p><b>Scott Bryan</b>, COO, Imagine H2O (Facilitator)</p>	<p><b>BIG DATA, INSIGHT &amp; FORESIGHT</b></p> <p><i>Guest speakers:</i></p> <p><b>Joe Costello</b>, Chairman and CEO, Enlightened</p>	<p><b>THE FUTURE OF MOBILITY, FUELS &amp; GHG EMISSIONS</b></p> <p><i>Guest speakers:</i></p> <p><b>Howard Janzen</b>, CEO, Cool Planet</p> <p><b>Tim Kentley-Klay</b>, CEO, Zoox</p>

	<p>Development, Tesla Motors</p> <p><b>Tom Stepien</b>, CEO, Primus Power</p> <p><b>Vic Shao</b>, Founder &amp; CEO, Green Charge Networks</p> <p><b>Stefan Heck</b>, Professor, Precourt Institute for Energy, Stanford University (Facilitator)</p>	<p><b>Patrick Brown</b>, CEO, Impossible Foods</p> <p><b>Julie Corbett</b>, Founder, Ecologic</p> <p><b>Mark Owen</b>, CEO, Puralytics</p>	<p><b>Michael Slawson</b> Co-founder &amp; CEO, Lumense</p> <p><b>Jeff Stein</b>, Co-founder, Orbital Insight</p> <p><b>Dorothee D'Herde</b>, Director of Sustainability and Social Impact, McKinsey &amp; Co. (Facilitator)</p>	<p><b>Matt Horton</b>, VP, Sales and Marketing, Proterra</p> <p><b>Mark Herrema</b>, CEO, Newlight Technologies</p> <p><b>Beth Lowery</b>, Senior Advisor, Environment and Sustainability, TPG Capital (Facilitator)</p>
<p>4:00-5:00pm</p>	<p><b>CLOSING RECEPTION</b> – <i>Prefunction B and Terrace</i></p>			